



International merger and acquisition deals are being done now, more than ever before in history.” And yet, “In general, research shows that IM& A’s are unsuccessful.” This paper try to answer the paradox, “IM&A deals are being done now, more than ever before in history.” And yet, “In general, research shows that IM & A’s are unsuccessful.” The first sections of this essay will try to analyze the word “now” as it is in the paradox, putting into consideration the motives of various players in their involvement in M&A activities, which IM&A deals are being done? Who are those involved in these activities? And thereafter the next section will review some historical aspect of IM&A.

What kind of IM&A was being done in the past? Who were the players, their motives, comparative look at the IM&A of now and those of before in respect with the players, the motives etc. The third section will view the general aspect of the scenario, which is the paradox, “In general, research shows that IM & A’s are unsuccessful.” Why are they unsuccessful? If some are successful, what make them successful, who are the researchers and their reason of such publication, noting the reality? And then draw a probable conclusion. The Paradox “now” Before analyzing the paradox “Now”, it is pertinent to understand the motives behind international mergers and Acquisitions in order to give direction to whether the issues being published are in conformity with the idea situation.

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